"Operationalizing Intelligence Across the Global Enterprise"

LTG Michael T. Flynn – Director, Defense Intelligence Agency

COMMITTED TO EXCELLENCE IN DEFENSE OF THE NATION

One Mission. One Team. One Agency.

Global Megatrends – The Imperative for Change
A complex and uncertain future for a world transforming at an unprecedented rate…

Population

Technology

Resources

Economics

Between 2010 and 2030, world's population will grow by more than a billion people

(Almost all of that growth in the developing world)

By 2020, the number of internet users will double to more than 4 billion

(The fastest rate of growth in the developing world)

By 2035, global energy consumption will rise by 50 percent, with developing countries making up 84 percent of the demand

By 2025, the combined GDP of China & India will be bigger than that of Canada, France, Germany, Italy, Japan, UK, and the US put together

Global Megatrends – Crisis is the New Normal
A closer look at population and information technology

POPULATION

By 2020, *more than 500 cities with one million or more people*

Competition for food, water, and energy breeds conflict and social unrest

Overpopulation weakens local governance, security, and employment opportunity

Unstable governments struggle to provide for their people and empower transnational groups

The unpredictable shifting security landscape redefines the international balance of power

Sprawling urban areas emerge as the dominant terrain

INFO TECHNOLOGY

By 2020, *more than half the world's population connected to the internet*

Increased connectivity gives enemies a platform and network without accountability

Wildcard and networked threats exert strategic influence despite limited resources

Development of disruptive technology outpaces our policies and ability to protect against attack

Data correlation, recall, and storage become just as important as analysis and collection

The network emerges as the new weapon system

Global Megatrends – So What

We must adapt to a complex spectrum of instability and uncertainty

- **Acknowledge** the unpredictable nature of the operating environment
- **Prioritize** building a new type of workforce
- **Develop** tools to understand a data-rich environment
- **Build** agility and flexibility to rapidly shift resources
- **Expand** the warning function to the edge
- **Understand** impacts of social media on the intelligence collection system
- **Partner** for advantage with non-traditional partners

How We Will Get There – A New Model for Intelligence

DIA's Way Forward

INTEGRATION – Partner for Decision Advantage

Integrated Intelligence Centers

True Burden Sharing

International Partnerships

Global Enterprise

Our Vision: Seeing the Future
Bringing together the **right people**, the **right technology**, at the **right time**

INNOVATION – Start Small, Scale Fast, Fail Cheap

Small Business Partners

Open Innovation Gateway

Capitalizing on NeedipeDIA

Leveraging our Workforce

Lighting the way forward
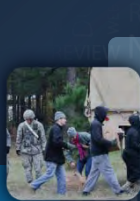for the Defense Intelligence Enterprise

INVESTMENT – Ensuring the Future of Our Nation's Security

Streamline Education and Training

Expand Professional Development

Strengthen Mission Enablers

Develop Academy for Defense Intelligence

Growing our future
An **agile**, **collaborative**, **integrated** workforce